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March 1985

NARRATIVE: Recommendation for Award of the National Intelligence
             Medal of Achievement to _____   25X1

1. I strongly recommend that _____ be awarded the   25X1
National Intelligence Medal of Achievement in recognition of his
significant contributions to national intelligence during his service as
an estimates officer in the National Intelligence Council's Analytic
Group (AG). _____ is a career Air Force officer who was detailed   25X1
in August 1983 to the NIC for a two year tour. He will be reassigned to
the Air Force this coming June. _____ exceptional performance   25X1
in the last two years as a senior-level staff officer managing
top-quality interagency endeavors in areas of high importance to US
security clearly meets the criteria for this form of recognition.

2. _____ most significant contributions have been as the   25X1
drafter-manager of some of the most difficult and controversy-ridden
interagency papers this office has produced in the recent past. In
particular, _____   25X1

     -- Was chosen by C/NIC to draft a Special National Intelligence
         Estimate that would reconcile or clarify the differences
         between two major elements of the Intelligence Community on

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25X1

-- Successfully completed a number of additional ad hoc
projects, including the analytical resuscitating of several
ailing projects initially drafted by others in the
Intelligence Community.

-- In that vein, is now in the process of rescuing a complex
technical National Estimate, drafted elsewhere,

25X1

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-- Is also now in the process of drafting-managing the first interagency study for the newly formed Foreign Deception and Denial Activities Committee

25X1

-- Also took a leading creative role in several war games (SAGA and Naval War College).

3. In many of these efforts ☐ work has been pathbreaking. Through his exceptional ability to isolate critical intelligence questions, organize and master data, and draft with speed, precision, and clarity, he has enabled the Intelligence Community to spell out much more clearly than before where it stands on these issues. His work has also served to identify numerous intelligence gaps and to galvanize collectors to attempt to fill them. ☐ effectiveness has been enhanced by the great tact he has brought to the job of dealing with difficult interagency issues.

25X1

25X1

4. This is no routine praise: ☐ is an exceptionally gifted and versatile officer, a self-starter who has quickly mastered a broad range of subjects, and who has enriched the analytic effort of this office by the rich operational experience he has brought to his work with

25X1

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us. In sum, one of the finest and most productive officers the NIC/AG

has had.

5. _____ justly deserves the special recognition afforded by

awarding him the National Intelligence Medal of Achievement. He is not

being recommended for any other Intelligence Community or CIA award for

his outstanding performance.

25X1

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[   ]
is hereby awarded the National Intelligence
Medal of Achievement in recognition of his especially meritorious service
as an estimates officer with the National Intelligence Council from 1983
to 1985. By viture of his consistently high performance in this
position, the collection, collation, and analytic efforts of US
intelligence have been significantly advanced, in a number of specific
respects, in areas of high strategic importance to the United States. By
his sustained superior performance in a position calling for unique
imaginativeness, he contributed significantly to the foreign intelligence
mission of the Intelligence Community and to the national security of the
United States.

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SUBJECT: Recommendation for Award of the National Intelligence
           Medal of Achievement to [   ]

25X1

Distribution:
  Orig + 2 - Chairman, ICARP
          1 - Director USAF Intel
          1 - C/NIC
          1 - VC/NIC
          1 - EXO/NIC
          1 - NIC Admin
          1 - D/AG
          1 - DD/AG
          1 - C/NIC Chrono
          1 - DDI Registry

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